

# NOMA Summer School 2013

## From Principles to Practice: HE Policy and Research Project Management

20-25 January 2013  
Cape Town, South Africa

**Accommodation:** Cape Sun, City Bowl, Cape Town  
**Meetings:** A variety of venues around Cape Town, starting at the University of the Western Cape (UWC)

### Sponsors

This summer school is funded by the Norad/NOMA Masters in Higher Education cooperation project and the partners are the University of Oslo (UiO), University of Western Cape, Eduardo Mondlane University (EMU), and the Centre for Higher Education Transformation (CHET).

### Responsible coordinators

Nico Cloete (CHET); Peter Maassen (UiO); Thierry Luescher-Mamashela (UWC); Patricio Langa (EMU); Jens Jungblut (UiO); Angela Mias (CHET); Kristi Barcus (UiO)

### Invited guest lecturers

1. Teboho Moja, Professor, Steinhardt School of Culture, Education, and Human Development, New York University
2. Johan Muller, Professor, School of Education, University of Cape Town
3. Bjørn Stensaker, Professor, Faculty of Educational Sciences, University of Oslo
4. Julian May, Professor of Development Studies, University of Western Cape
5. Hamish Coates, Associate Professor, LH Martin Institute

### Participants

Approximately 30 masters and PhD students from Europe, the USA, Africa and Australia.

## Focus of the Summer School

The summer school, *From Principles to Practice: Higher Education Policy and Research Project Management*, will reflect on two increasingly important but seldom-addressed topics in doctoral education; namely, research project management and policy formation in higher education.

In recent years and around the world, research funding has become increasingly competitive within tight budgetary environments, and researchers are increasingly confronted with developing research proposals. This is true for new PhD graduates today, who pursue careers as researchers (in academia or elsewhere) – they will more than likely become involved in projects that are funded from a variety sources (government, research councils, global foundations as well as private business and agencies). Working on externally-funded projects in this way brings an additional set of demands to research projects in terms of process and outcomes, and researchers are required to develop the skills and competencies necessary to manage such projects. In particular, the success of a project proposal depends directly on the ability of the researcher to navigate between his or her own interests, the funders' expectations, and the standards of academic work.

In addition to changes in the research environment brought about by funding arrangements, PhD students working in the field of Higher Education Studies need to acquire policy analysis and formulation skills since many research and thesis projects in this field have policy intentions or implications – whether explicitly or implicitly stated – at (inter)national or institutional levels.

The summer school will attempt to familiarize masters and doctoral students on the range of issues involved in this research proposal – funding – policy nexus by discussing issues such as the changing research, funding and policy terrain's in the context of global and regional economic and higher education changes. The Summer School will draw on the ongoing research projects of the participating professors. These projects will serve as examples through which the students will be introduced to challenges and recent changes in the research and policy worlds. The summer school aims at giving the participants an inside view into the working life of an externally-funded research project and the process of application, planning for outcomes, and possible policy effects. Topics like academic quality, impact of the project, deliverables, trends in methodology, ethics, collaborative research networks, etc., are only a few of the issues to debate in this context. Besides presentations by senior researchers and debates with the participants, the participants will also be given a group-work task to formulate a proposal during the week, which will be commented upon by the professors and judged by two experienced grant-makers.

# Programme

**Sunday 20 January 2013**

**Place: Cape Sun Hotel**

	Arrival of the participants
From 18:00 onwards:	Meet at the <b>VOC North Room, 3<sup>rd</sup> Floor</b> of hotel
	Get-to-know meeting:
	<ul style="list-style-type: none"><li>- Introduction of the participants</li><li>- Orientation</li><li>- Presentation of the programme for the week</li></ul>
19:30:	Dinner

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**Monday 21 January 2013**

**Place: University of the Western Cape**

08:00 – 08:15	Board bus to depart for UWC
<b>Venue:</b>	<b>Council Chambers</b>
09:00 – 10:00	<b>Opening of the summer school by Nico Cloete and Peter Maassen</b> Brief introductions from participants Welcoming words by the Vice Chancellor of UWC, Prof. O’Connell Welcoming words by the Dean of the Faculty of Education at UWC
10:00 – 12:00	<b>From the purity of academic quality to the ‘dirty world’ of research</b> Chair: Nico Cloete Focus on challenges and recent changes in the world of research projects based on project experiences. Peter Maassen, Nico Cloete, Bjørn Stensaker, Teboho Moja and Jo Muller (15 min. introduction by each followed by audience discussion)
12:00 – 13:00	Introduction to group work assignments and allocation of assignments – Peter Maassen and Jo Muller
13:00 - 14:00	Lunch (Rectors Dining Room)
14:00 – 15:30	Group work by students on assignments

15:30 – 16:00	Visit to UWC CSHE Resource Centre
16:00	Bus collects group to depart to Stellenbosch
16:00 – 20:00	Educational site visit and dinner at Kleine Zalze Wine Estate

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## **Tuesday 22 January 2013**

**Place: Cape Sun Hotel**

**Venue: Constantia Room, 2<sup>nd</sup> Floor**

9:00 – 12:30 **Presentation of on-going research projects by the respective project leaders illustrating the challenges of diverging demands and expectations and linking the project work to the issues raised during the Monday session.**

Chair: Gerald Ouma

Projects to be covered:

- HERANA (Nico Cloete)
- NORGLOBAL (Bjørn Stensaker)
- FLAGSHIP (Peter Maassen)
- OECD project (Hamish Coates)
- Proposed NORHED project (Peter Maassen)

Debate with participants and invited professors on the challenges and the projects.

12:30 – 13:30	Lunch
13:30 – 15:00	Group work by students on their assignments
15:00 – 18:00	Educational site visit (Cape Town Inner City)
18:00 – 20:00	Dinner: Biesmillah Restaurant, Bo-Kaap

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## **Wednesday 23 January 2013**

**Place: Cape Sun Hotel**

**Venue: Constantia Room, 2<sup>nd</sup> Floor**

9:00 – 12:30 **Connections between research and policy**

Chair: Bjørn Stensaker

Introduced by Teboho Moja

	Perspectives: Peter Maassen, Nico Cloete, Julian May and Tracy Bailey
12:30 – 13:30	Lunch
13:30	Depart for UWC  Group work by students on their assignments
16:00	Bus collects group at UWC to depart for educational site visit to township
18:00 – 20:00	Dinner: Mzansi Restaurant, Langa

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## Thursday 24 January 2013

**Place: Cape Sun Hotel**

**Venue: VOC North 3<sup>rd</sup> Floor**

9:30 – 12:30

**Workshop on the Differentiation Debate in Higher Education Policy Formation in South Africa**

(See programme for details)

**Participants:** SA Department for Higher Education and Training, SA university vice-chancellors and higher education policy experts

**Introduction to debate:** Nico Cloete

**Presentation of Positions:**

**Di Parker** (Deputy Director General) – DHET proposals

**Ahmed Bawa** (Chair of Higher Education South Africa) and

**Saleem Badat** (Vice Chancellor, Rhodes University)

**Gerald Ouma** (Member of the SA Funding Review Committee)

**Ian Bunting** (CHET)

**Response:**

Peter Maassen, Patricio Langa and Daya Reddy

12:30

Comments by students

13:00

Lunch

14:00

Bus collects group to go to UWC  
Students work on power point presentations

14:00 – 16:00

Staff: Incentives Project Meeting

17:30

Bus collects group at UWC to return to Cape Sun Hotel

Dinner (*on your own, for your account*)

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## Friday 25 January 2013

Place: Cape Sun Hotel

Venue: **VOC North, 3<sup>rd</sup> Floor**

9:00 – 11:30	<b>Presentation of the group-work assignments and feedback</b> Chair: Peter Maassen
11:30- 12:00	Announcement of the winning presentations John Butler-Adam (formerly Ford Foundation) and Tove Kivil (Norad)
12:00 – 12:30	Wrap-up of the summer school and summary of the main points by Bjørn Stensaker, Hamish Coates and two student representatives
12:30 – 13:30	Lunch
13:30 onwards	Afternoon free
16:30	Bus collects group to depart for Kirstenbosch Botanical Gardens
18:30 – 20:30	Dinner: Kirstenbosch Botanical Gardens

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## Saturday 26 January 2013

Optional tour of Cape Point & Simon's Town from 08h30 to 17h00

10:00 – 12:30	NORHED planning meeting (by invitation only)
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## Suggested Readings

To download the full set of readings, click here:

[https://dl.dropbox.com/u/9480369/Summer\\_School\\_Readings.zip](https://dl.dropbox.com/u/9480369/Summer_School_Readings.zip)

To download individual readings, go to <http://www.chet.org.za/news/noma-summer-school-2013-principles-practice-higher-education-policy-and-research-project>